

**DISCONTINUED OR CHANGED
PERFORMANCE OUTCOMES/OBJECTIVES AND MEASURES**

In FY 2007, the Department changed the references to "Performance Goals" to "Performance Outcomes" since this reflects changes in the Department's FY 2007 - FY 2012 Strategic Plan and better reflects the work of the Department. The exception was NOAA which used the term "Performance Objectives" rather than "Performance Outcomes" since NOAA has several performance outcomes and the Department preferred to limit the total number of outcomes.

STRATEGIC GOAL 1

Provide the information and tools to maximize U.S. competitiveness and enable economic growth for American industries, workers, and consumers

STRATEGIC OBJECTIVE 1.1

Enhance economic growth for all Americans by developing partnerships with private sector and nongovernmental organizations

Performance Outcome	Enhance U.S. competitiveness in domestic and international markets (ITA)
Corresponding Measure	Exports generated annually from public/private partnerships
Change	Measure deleted
Justification	The importance of this measure was to track ITA's contributions toward increases in ITA-generated exports. However, ITA discovered that public/private partnerships were not the sole reason for increases in ITA-generated exports. While this measure did provide confirming results, collecting information for this particular measure from industry was difficult and unreliable.

Performance Outcome	Broaden and Deepen the U.S. exporter base (ITA)
Corresponding Measure	Percentage of Commercial Service fee funded programs
Change	Measure deleted
Justification	The purpose of this measure was to track ITA's efforts in collecting fees for products and services. This was a result of an OMB suggestion in the FY 2005 budget year PART review. ITA's goal was to collect 3 percent of fees by FY 2007. ITA was successful at achieving its target and by FY 2006 instituted financial management practices that allowed for the continuation of fee collections at the 3 percent level (and or above). Therefore, ITA no longer tracks this measure, as it has already been achieved/implemented.
Corresponding Measure	Percentage of undertaken advocacy cases completed successfully
Change	Measure replaced with "Number of advocacy successes for the fiscal year"
Justification	This change better reflects ITA's performance.

Performance Outcome	Increase access to the marketplace and financing for minority-owned businesses (MBDA)
Corresponding Measure	Number of national and regional strategic partnerships
Change	Measure deleted
Justification	The number of partnerships is not a result/output measure and does not respond directly to the Agency performance.

APPENDIX B: DISCONTINUED OR CHANGED PERFORMANCE OUTCOMES/OBJECTIVES AND MEASURES

Performance Goal	Increase access to the marketplace and financing for minority-owned businesses (MBDA) <i>(continued)</i>
Corresponding Measure	Percent increase in American customer satisfaction index (ACSI)
Change	Measure added back
Justification	The ACSI is conducted every other year. Therefore it was deleted for the FY 2006 PAR. In coming years for even numbered years, the target and actuals will appear as NA.

STRATEGIC OBJECTIVE 1.2

Advance responsible economic growth and trade while protecting American security

Performance Outcome	Identify and resolve unfair trade practices (ITA)
Corresponding Measure	Percentage of market access and compliance cases that have an action plan within 10 days of initiation
Change	New measure
Justification	This measure better reflects the work of ITA staff, in that it shows the speed by which action plans are prepared after initiation.

Performance Outcome	Eliminate illicit export activity outside the global export control and treaty compliance system (BIS)
Change	Outcome deleted
Justification	This outcome primarily included the Export Enforcement program. Export Enforcement (less end-use checks) was realigned under this outcome to consolidate the Export Administration and Export Enforcement programs. BIS has made an intense effort over the past two years to foster the view of a single, coordinated Export Control and Treaty Compliance System and to move away from the previous view focusing on separate Export Administration and Export Enforcement programs.
Corresponding Measure	Number of actions that result in a deterrence or prevention of a violation and cases which result in a criminal and/or administrative charge
Change	Measure moved to outcome "Maintain and strengthen an adaptable and effective U.S. export and treaty compliance system"
Justification	This realignment was made to reflect the ongoing BIS effort to consolidate the Export Administration and Export Enforcement programs into a coordinated Export Control and Treaty Compliance System.
Corresponding Measure	Number of end-use checks completed
Change	Measure moved to outcome "Integrate Non-U.S. actors to create a more effective global export control and treaty compliance system"
Justification	In lieu of tracking targeted deficiencies remedied, BIS will realign this measure under this outcome. A key element of BIS's policy formulation and implementation toward other key countries is the conduct of end-use checks to verify that targeted dual-use exports will be or have been properly used by the proper end users.

Performance Outcome	Integrate non-U.S. actors to create a more effective global export control and treaty compliance system (BIS)
Corresponding Measure	Number of targeted deficiencies remedied in the export control systems of cooperating countries
Change	Measure deleted
Justification	In FY 2008, the contract management portion only of these functions, performed by the BIS Office of International Programs (under the Export Control and Border Assistance (EXBS) program) will be consolidated in the Department of State. FY 2007 will serve as the transition year for transferring the contract management functions back to the Department of State. This will permit BIS to focus its participation on providing essential subject matter experts to the EXBS program while freeing resources previously devoted to contract management for use on other high priority BIS activities.



APPENDIX B: DISCONTINUED OR CHANGED PERFORMANCE OUTCOMES/OBJECTIVES AND MEASURES

STRATEGIC OBJECTIVE 1.3

Enhance the supply of key economic and demographic data to support effective decision-making of policymakers, businesses, and the American public

Performance Outcome	Meet the needs of policymakers, businesses, non-profit organizations, and the public for current and benchmark measures of the U.S. population, economy, and governments (ESA/Census))
Corresponding Measure	Introduce Census-2000 based samples on time as scheduled so that the household surveys can continue through the next decade and so that policymakers, businesses, and the public can continue to be confident in the major federal socioeconomic indicators these surveys provide
Change	Measure deleted
Justification	This measure was discontinued as of the FY 2007 APP as it was no longer applicable. All 2000-based samples were introduced for all surveys as of the end of FY 2006.

STRATEGIC GOAL 2

Foster science and technological leadership by protecting intellectual property, enhancing technical standards, and advancing measurement science

STRATEGIC OBJECTIVE 2.1

Develop tools and capabilities that improve the productivity, quality, dissemination, and efficiency of research

Performance Outcome	Promote innovation, facilitate trade, and ensure public safety and security by strengthening the Nation's measurements and standards infrastructure (NIST)
Corresponding Measure	Number of items calibrated
Change	Measure discontinued
Justification	Beginning in FY 2007 the number of items calibrated was revised to the number of calibration tests performed to better demonstrate the service output level provided by NIST.
Corresponding Measure	Number of calibration tests performed
Change	New measure
Justification	Beginning in FY 2007 the number of items calibrated was revised to the number of calibration tests performed to better demonstrate the service output level provided by NIST.
Corresponding Measure	Citation impact of NIST authored publications
Change	New measure
Justification	Citation analysis provides an independent and objective validation of peer review findings as research has shown that high citation rates correlate with peer review judgment in terms of scientific quality and relevance. NIST's relative citation impact for the past 26 years (1981-2006) has been consistently above average. Final 2007 and 2008 data will be available in April 2008 and 2009 respectively.

Performance Outcome	Raise the productivity and competitiveness of small manufacturers (NIST)
Corresponding Measure	All four measures that appear in this outcome
Change	The phrase "MEP centers" is replaced by "Hollings MEP centers." in each measure
Justification	The formal title of the program has been changed.

Performance Outcome	Enhance public access to worldwide scientific and technical information through improved acquisition and dissemination activities (NTIS)
Corresponding Measure	Number of new items available (annual)
Change	Measure reworded as "Number of updated items available (annual)"
Justification	The change in wording better reflects NTIS activities.
Corresponding Measure	Customer service
Change	Measure reworded as "Customer satisfaction"
Justification	The change in wording better reflects the method used to reflect the impact of NTIS activities.

STRATEGIC OBJECTIVE 2.2

Protect intellectual property and improve the patent and trademark system

Performance Outcome	Improve the quality of patent products and services and optimize patent processing time (USPTO)
Change	Outcome reworded as "Optimize patent quality and timeliness (USPTO)"
Justification	USPTO's outcomes were further refined by USPTO's executives during the strategic planning process. These reworded outcomes are reflected in the USPTO's 2007-2012 Strategic Plan released in March 2007.
Corresponding Measure	Patent allowance error rate
Change	Measure reworded as "Patent allowance compliance rate"
Justification	The USPTO will, for consistency, report all quality metrics as compliance rates.

Performance Outcome	Improve the quality of trademark products and services and optimize trademark processing time (USPTO)
Change	Outcome reworded as "Optimize trademark quality and timeliness (USPTO)"
Justification	USPTO's outcomes were further refined by USPTO's executives during the strategic planning process. These reworded outcomes are reflected in the USPTO's 2007-2012 Strategic Plan released in March 2007.
Corresponding Measures	<ul style="list-style-type: none"> ● Trademark final action deficiency rate ● Trademark first action deficiency rate
Change	Measures reworded as: <ul style="list-style-type: none"> ● Trademark final action compliance rate ● Trademark first action compliance rate
Justification	USPTO will, for consistency, report all quality metrics as compliance rates.

Performance Outcome	Create a more flexible organization through transmitting patent and trademark operations to an e-government environment and advancing property development worldwide (USPTO)
Change	Outcome reworded as "Improve intellectual property and enforcement domestically and abroad (USPTO)"
Justification	USPTO's outcomes were further refined by USPTO's executives during the strategic planning process. These reworded outcomes are reflected in the USPTO's 2007-2012 Strategic Plan released in March 2007.
Corresponding Measures	<ul style="list-style-type: none"> ● Patent applications filed electronically ● Patent applications managed electronically
Change	Measures moved to outcome "Optimize patent quality and timeliness" (outcome formerly named "Improve the quality of patent products and services and optimize patent processing time")
Justification	Since this outcome has been reworded so as to reflect a focus on worldwide activities; these measures have been moved to the outcome that focuses on patents.
Corresponding Measures	<ul style="list-style-type: none"> ● Trademark applications filed electronically ● Trademark applications managed electronically
Change	Measures moved to outcome "Optimize trademark quality and timeliness" (outcome formerly named "Improve the quality of trademark products and services and optimize trademark processing time")
Justification	Since this outcome has been reworded so as to reflect a focus on worldwide activities; these measures have been moved to the outcome that focuses on trademarks.

APPENDIX B: DISCONTINUED OR CHANGED PERFORMANCE OUTCOMES/OBJECTIVES AND MEASURES

Performance Outcome	Create a more flexible organization through transmitting patent and trademark operations to an e-government environment and advancing property development worldwide (USPTO) <i>(continued)</i>
Corresponding Measures	<ul style="list-style-type: none"> ● IP technical activities completed (activities) ● IP technical activities completed (countries)
Change	Measures deleted
Justification	USPTO replaced these measures with more outcome oriented performance measures.
Corresponding Measures	<ul style="list-style-type: none"> ● Number of instances in which External Affairs (EA) experts review intellectual property (IP) policies/standards ● Improving worldwide IP expertise for U.S. government interests ● Plans of actions, mechanisms, and support programs initiated or implemented in developing countries
Change	Measures added
Justification	Measures reflect the change in focus of this outcome.

STRATEGIC OBJECTIVE 2.3

Advance the development of global e-commerce and enhanced telecommunications and information services

Performance Outcome	Promote the availability, and support new sources, of advanced telecommunications (NTIA)
Change	Outcome reworded as “Promote the availability, and support new sources, of advanced telecommunications and information services (NTIA)”
Justification	Outcome better reflects the work of NTIA.
Corresponding Measure	Support new telecom and information technology by advocating Administration views in FCC docket filings and Congressional proceedings
Change	Measure reworded as “Support new telecom and information technology by advocating Administration views in number of FCC docket filings, and Congressional and other proceedings in which Administration views are advocated”
Justification	Rewording better reflects the work of NTIA.

STRATEGIC GOAL 3

Observe, protect and manage the Earth's resources to promote environmental stewardship

STRATEGIC OBJECTIVE 3.1

Advance understanding and predict changes in the Earth's environment to meet America's economic, social, and environmental needs

Performance Objective	Serve society's needs for weather and water information (NOAA)
Corresponding Measures	<ul style="list-style-type: none"> ● Tornado warnings lead time (minutes) ● Tornado warnings accuracy (%) ● Tornado warnings false alarm rate (%) ● Flash flood warnings lead time (minutes) ● Flash flood warnings accuracy (%)
Change	<p>Measures reworded as:</p> <ul style="list-style-type: none"> ● Severe weather warnings for tornadoes (county-based) – Lead time (minutes) ● Severe weather warnings for tornadoes (county-based) – Accuracy (%) ● Severe weather warnings for tornadoes (county-based) – False alarm rate (%) ● Severe weather warnings for flash floods – Lead time (minutes) ● Severe weather warnings for flash floods – Accuracy (%)
Justification	NOAA changed the names of these measures to better reflect their origins in severe weather. The name change did not impact the methodology used to calculate the measures. The addition of "county-based" to the tornado measures is to distinguish them from the storm-based measures that will come online in FY 2009.

STRATEGIC OBJECTIVE 3.2

Enhance the conservation and management of coastal and marine resources to meet America's economic, social and environmental needs (NOAA)

Performance Objective	Protect, restore, and manage the use of coastal and ocean resource through an ecosystem approach to management (NOAA)
Corresponding Measures	<ul style="list-style-type: none"> ● Number of overfished major stocks of fish ● Number of major stocks with an "unknown" stock status ● Number of stocks of protected species with adequate population assessments
Change	Measures deleted
Justification	NOAA determined that the first of these measures was too narrow to adequately reflect its work to improve the sustainability of marine fisheries. The second measure had technical problems that made it difficult to report comparable results from year to year. The third measure became a component of the new measure "Percentage of living marine resources (LMR) with adequate population assessments and forecasts."
Corresponding Measures	<ul style="list-style-type: none"> ● Fish stock sustainability index (FSSI) ● Percentage of living marine resources (LMR) with adequate population assessments and forecasts ● Percentage of tools, technologies, and information services that are used by NOAA partners/customers to improve ecosystem-based management
Change	New measures
Justification	Measures better reflect the outcomes and activities of NOAA programs.



APPENDIX B: DISCONTINUED OR CHANGED PERFORMANCE OUTCOMES/OBJECTIVES AND MEASURES

Performance Objective	Support the Nation's commerce with information for safe, efficient, and environmentally sound transportation (NOAA)
Corresponding Measures	<ul style="list-style-type: none"> ● Accuracy (%) of forecasts of ceiling and visibility (aviation forecasts) ● False alarm rate (FAR) (%) of ceiling and visibility (aviation forecasts) ● Marine wind speed accuracy (%) ● Marine wave height accuracy (%)
Change	<p>Measures reworded as:</p> <ul style="list-style-type: none"> ● Aviation forecast accuracy of ceiling/visibility (1 mi/500 feet to less than 3 mi/1,000 feet)(%) ● Aviation forecast FAR for ceiling/visibility (1 mi/500 feet to less than 3 mi/1000 ft)(%) ● Marine wind – percentage of accurate forecasts ● Wave heights – percentage of accurate forecasts
Justification	Measures are more specific than before.